

# H1 2022 Results MCI Capital ASI S.A.

Warsaw, 21 September 2022

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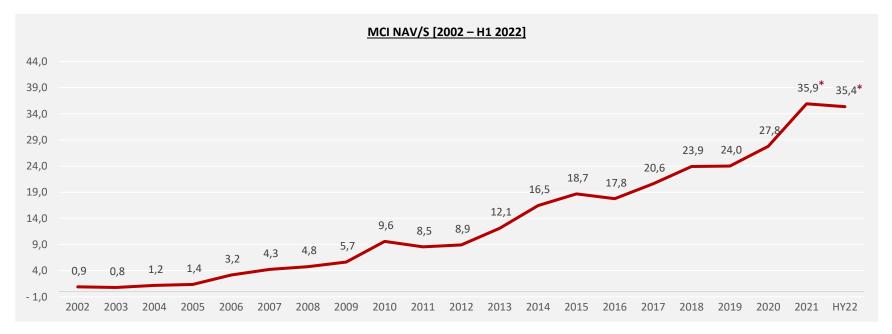


### MCI is the only listed private equity on the Warsaw Stock Exchange

~43% discount to peers from Western Europe\*\*

### 17.1% increase in NAV/S (CAGR) over the last 22 years

MCI Group has historically paid out PLN 268 million to shareholders, including PLN 203 million for share buyback and PLN 65 million in dividends\*\*\*



<sup>\*</sup>NAV/S value increased by paid/approved dividend

<sup>\*\*</sup>Analytical report of Noble Securities DM S.A.: https://noblesecurities.pl/files/rekomendacje\_analizy/20220502\_0916\_MCI\_EN\_RA.pdf

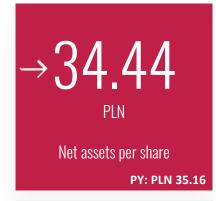
<sup>\*\*\*</sup>The value includes a dividend from profit for 2021 year in the amount of PLN 37 million, which will be paid to shareholders on October 7, 2022 (dividend payment date)

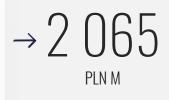
# MCI Group – Key developments in H1 2022 (up to now)



|   | In Q2 2022, the MCI Group achieved a net profit of PLN 80M, regardless of difficult market conditions, which allowed it to recover the loss incurred in Q1 (PLN 81 million) and generate just a PLN 1M loss in H1 2022  |
|---|---|
|   | ■ The COVID pandemic and the outbreak of the war in Ukraine mean that we operate in a very unstable market environment, which has a direct impact on valuations of Funds' portfolio companies in which the main investor is MCI (global sell-offs of technology companies affect companies' valuations using comparative models), which was particularly visible in Q1 2022 |
| COMMENTS  | ■ The operating results of the Fund's portfolio companies remain relatively strong  |
| REGARDING<br>H1 2022 RESULTS                                | Q2 2022 was a period of slowing down declines and very good results achieved by the MCI.EV Subfund (PLN 148M) mainly due to the new investment in eSky (investment value increase in Q2 2022 amounted to PLN 164M)  |
|   | ■ We also observe positive events in Q3 2022 – Gett restructuring, strong eSky results, surprisingly good financial situation of Travelata, exit from Azimo and generating distribution to MCI.TV Investors in September 2022. Looking at the current geopolitical situation, we consider above events positive and anticipate a better results in H2 2022                  |
|   | Current market conditions are a unique opportunity to find attractive and profitable investments, which should generate high results of the MCI Group in the coming years   |
| REALISED EXITS  | ■ 3 realised exits in 2022 (up to now): Mobiltek, Linx (dividend) and Azimo – over PLN 51M of total proceeds  |
| NEW INVESTMENTS   | In May 2022 eSky Sales and Purchase Agreement ("SPA") was implemented – 55% of share capital was acquired by MCI.EV (total amount of the transaction: PLN 158M)   |
| LOW LEVEL OF GROUP'S<br>DEBT                                | <ul> <li>Stable low level of Group's debt – the value of external debt at the end of H1 2022 amounted to PLN 128M (equal to 7% of the Group's equity).</li> <li>The Group's available liquidity at the end of H1 2022: ~PLN 777M</li> </ul>   |
| BOND ISSUANCE / NEW<br>FINANCING                            | <ul> <li>Issue of public bonds by MCIC – the 2nd tranche of bonds (T2 series) was issued in March 2022 (with a nominal value of PLN 81M)</li> <li>Bank financing for MCIC – provided by ING Bank Śląski S.A. in June 2022 for a total amount of PLN 173.25M</li> </ul>  |
| DIVIDEND POLICY   | June 27, 2022 – the General Shareholders Meeting of MCI Capital decided to pay a dividend from the 2021 profit in the amount of PLN 36.7M/PLN 0.70 per share; the dividend date was set for September 26, 2022; the dividend payment date is October 7, 2022  |
| NEW MEMBER OF MCI<br>SUPERVISORY BOARD                      | June 27, 2022 – the General Shareholders Meeting of MCI Capital decided to appoint Mr. Zbigniew Jagiełło to the Supervisory Board of the Company; Mr. Zbigniew Jagiełło took the position of the Chairman of the Supervisory Board of MCI Capital   |
| REDEMPTION OF MCI.TECHVENTURES 1.0. INVESTMENT CERTIFICATES | September 14, 2022 – automatic redemption of MCI.TechVentures 1.0. investment certificates due to generated surplus of liquid funds by the Subfund (redemption at the level of PLN 25.3M, of which MCI Capital will receive ~PLN 12M)   |







Total assets of MCI Group

PY: PLN 2 064M



Net asset value (NAV) of MCI Group

PY: PLN 1 808M



Net Profit (loss)

**PY: PLN 467M** 

128
 PLN M
 ■ P

External debt\*\*

**PY: PLN 54M** 

0.70/4.2

Dividend per share/ Dividend yield

PY: PLN 0.54/2.9%





<sup>\*</sup>The Group including: Capital Group of MCI Capital ASI S.A. and MCI Funds

<sup>\*\*</sup>External financial debt for the Group defined as above

<sup>\*\*\*</sup>Gross assets value of the Funds increased by commitment financing available intended for investment activities



#### 3 transactions executed in 2022 generated over PLN 24M of proceeds



#### MOBILTEK

- ✓ Date of investment: March 2016
- ✓ **Date of exit**: February 2022
- ✓ Exit: sale of shares
- ✓ Sector: e-payments
- ✓ Gross MoIC: 0.3x
- ✓ Strategy: e-payments rapidly developing market



#### LINXDATACENTER

- ✓ **Date of investment:** March 2016
- ✓ Date of exit: April 2022
- Exit: partial exit in the form of dividends after the sale of the operating business by the company
- ✓ Sector: IT/data center
- ✓ Gross MolC: 2.8x\*
- ✓ Strategy: IT infrastructure rapidly developing market

# **AZIMO**

#### **AZIMO**

- ✓ Date of investment: May 2015
- ✓ Date of exit: July 2022
- ✓ Exit: sale to an investor
- ✓ Sector: online money transfers
- ✓ Gross MolC: 1.7x
- ✓ Strategy: online money transfers rapidly developing market



#### 1 transactions carried out in 2022 with a total value of PLN 158M



**ESKY** 

- ✓ **Date of investment:** February 2022
- ✓ Value of the transaction: PLN 158M (the amount of the transaction also includes recapitalization of the Company)
- √ Share: 55%
- ✓ Characteristics of the transaction:
  - In May 2022, promised agreements for the sale of eSky shares ("SPA") were concluded
  - Based on the above-mentioned SPA, MCI.EV first acquired 5,263,468 eSky shares for a total price of PLN 138M (Stage I of the implementation of the investment agreement), representing 51.63% of eSky share capital (registration in the National Court Register took place in June 2022)
  - After the completion of Stage I, MCI.EV acquired additional 764,526 eSky shares in the increased share capital of the Company for a total price of
    PLN 20M (Stage II of the implementation of the investment agreement) and, as a result, holds a total of 55.00% of the Company's share capital
    (registration in the National Court Register took place in June 2022)
  - In line with the investment agreement implementation, share pledges were established on eSky share capital
- ✓ Sector: leader of the airline tickets market in CEE, a global Company offering its services in over 60 countries around the world
- ✓ **Strategy:** MCI.EV wants to support eSky in strengthening its position on the global market and implementing the strategy of building a technological advantage over the competition ("market challenger"). It is planned to further strengthen the Company's position in CEE and globally, both through acquisitions and dynamic organic growth
  - MCI focuses on buyout strategy (realized by MCI.EuroVentures Subfund)
  - □ Our goal is 1 3 investments per year with preferred equity ticket of EUR 25 100M
  - □ The local leaders in digital economy from CEE and Western Europe are in the area of interests
  - Current market conditions (global valuation discounts of technology companies) are a unique opportunity to find attractive and profitable investments,
     which should generate high results of the MCI Group in the coming years





Tomasz Czechowicz Founder, Managing Partner, CEO



Ewa Ogryczak COO, Senior Partner



**Partners and Investment Team** 

Michał Górecki Investment Partner [Food&Travel/FinTech/PropTech/ OmniChannel/ SEE/GR]



Filip Berkowski Investment Partner [SaaS/InsurTech&Payments/ DataCenters/CyberTech /HU]



Aleksandra Kulas CFO, Investor Relations



Greg Dębicki Investment Partner [Sindication/Coinvestments/GP/LP/ Expansion/IT/AUS/SWISS/Other EU]



Dr. Stefan Krüger Investment Partner [E-comm.&Marketplaces/ClimateTech/ESG/ GER//BALTICS/NORDICS]



Hubert Wichrowski Senior Investment Manager [Classifields/Gaming/B2C/Apps/D2C/ CZ/SLO]



Marcin Nowohoński
Director of Valuations
& Portfolio Controlling
Department

The Investment Team additionally consists of 3 Senior Analysts. The Investment Team is supported by a 10-member Operations Team.

# Supervisory Board (MCI Capital ASI S.A., MCI Management Sp. z o.o.) / Industry Advisors



Zbigniew Jagiełło – Chairman of MCI SB Former President of MB of Bank PBO BP Member of the Polish Bank Association



Jarosław Dubiński
Partner, CEO
Dubiński Jeleński Masiarz i Wspólnicy
Law firm, M&A, Investment Funds



Mariusz Grendowicz CEO mBank / PFR Financial Services



Grzegorz Warzocha
Partner
Avanta / EY, Deloitte
Assurance & Risk Mngmnt, CF, M&A, Audit



Andrzej Jacaszek
DBA
ICAN Institute / Polish Academy of Science
Technology, Strategy planning



Marcin Kasiński Executive Director Haitong Bank / DM BOŚ / BGK, PFR Debt. Investments. LBOs



Franek Hutten-Czapski
Partner
BCG
FinTech



Piotr Czapski
Partner
EQT / McKinsey
Telecoms

# Results summary – MCI.TechVentures 1.0. Subfund



#### MCI.TechVentures 1.0. H1 2022

#### Fund Managers:

#### **Tomasz Czechowicz**

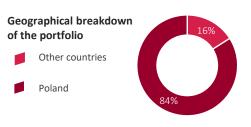
MCI.TechVentures 1.0. focuses on investments in fast-growing companies from the CEE region and Western Europe, aiming to obtain a CoC return in the range of 3-5x. The areas of interest of the Subfund: marketplace, fintech/insurtech, SaaS, Al.

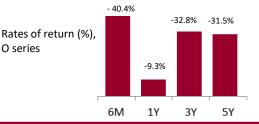
The Subfund acquired a total of PLN 800M from investors; the total value of funds returned to investors amounted to PLN 487M, including ~44% of the funds paid to the MCI Group. The remaining 56% was paid to external investors.

#### Portfolio (PLN M) as at 30.06.2022 [8 active investments]

|                           |               | COUNTRY | MODEL/<br>SECTOR | CUMULATIVE<br>PURCHASE PRICE | PARTIAL<br>EXIT | VALUATION |  |
|---------------------------|---------------|---------|------------------|------------------------------|-----------------|-----------|--|
| Morele                    | • morele      | PL      | eCommerce        | 18                           |                 | 142.7     |  |
| Gett                      | Gett 🕷        | IL      | Marketplace      | 166                          |                 | 36.8      |  |
| Answear                   | answearom     | PL      | eCommerce        | 32                           | 35              | 58.7      |  |
| Travelata                 | travelataru   | RU      | Marketplace      | 32                           |                 | 17.9      |  |
| MarketFinance             | MARKETFINANCE | UK      | Fintech          | 32                           |                 | 60.0      |  |
| Azimo                     | AZIMO         | UK / PL | Fintech          | 27                           |                 | 45.5      |  |
| AsGoodAsNew               | asgoodasnew   | DE      | eCommerce        | 20                           |                 | 30.5      |  |
| GameDesire                | 0             | PL      | Gry online       | 25                           |                 | 20.0      |  |
| Cash and cash equivalents | gamecesire*   | PL      |                  |                              |                 | 16.7      |  |
| TOTAL                     |               |         |                  |                              |                 | 428.8     |  |

\*out of 8 active investments, only 3 are below the purchase price [Gett, Travelata, GameDesire]. In July 22, **Gett** for the first time in its history became a profitable company and stopped generating negative cash flows, which creates opportunity for reducing losses on investment. For **Travelata**, low valuation is a consequence of a very high discount related to Russia's political and macroeconomic risks





#### MCI.TV [MCI share = 48.54%]

| Gross assets                       | 431.0 M |
|------------------------------------|---------|
| Portfolio/cash                     | 428.8 M |
| Other assets (receivables)         | 2.2 M   |
| Liabilities                        | 2.5 M   |
| Liabilities due to management fees | 1.0 M   |
| Other liabilities                  | 1.5 M   |
| Net assets                         | 428.5 M |

#### Gross asset value 2012- H1 2022 (PLN M)



 $^{\ast}$  The 10-year IRR of the portfolio was calculated based on the total cash flows on the Subfund's individual investments over the 10-year period

#### Key events / parameters in H1 2022:

- ✓ Subfund's result in H1 2022: PLN -293.8 M
- ✓ Average rate of return in H1 2022: -40.7%
- ✓ Sale of shares in Azimo Limited
- ✓ Difficult macroeconomic situation caused by the war in Ukraine, deterioration of economic situation in the e-commerce and mobility industry - a drop in the valuations of Morele, Answear, Gett (decrease in valuation of comparable listed companies)
- ✓ Noticeable first signs of improvement in the situation of MCI.TV (restructuring of Gett - elimination of the debt from a Russian bank, closing of operations in Russia, positive EBITDA in 07 and 08'22), very good sales revenues of Travelata (better than before the outbreak of the pandemic), sale of Azimo, the possibility of withdrawing funds to Investors (cash surplus = PLN 25.3 M)

# Results summary – MCI.EuroVentures 1.0. Subfund



#### MCL Furo Ventures 1.0. H1 2022

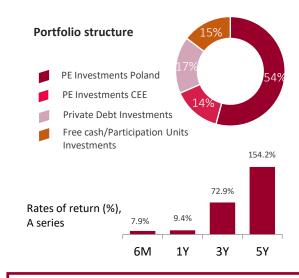
#### Fund Managers:

#### Tomasz Czechowicz

MCI.EuroVentures 1.0. invests in medium-sized companies that are leaders in the digital market or digital ecosystem with EBITDA of EUR 3-30M; preferred models are SaaS, E-commerce, Marketplace, Fintech and Insurtech, entities implementing digital transformation to these areas, and digital infrastructure. We support international expansion both in the CEE region and throughout the European Union.

As at 30.06.2022 MCI held a 99.49% share in MCI.EV's NAV.

#### Portfolio (PLN M) as at 30.06.2022 [5 active investments] IAI PL 457.8 133.2 netrisk HU pigu.lt ΙT 132 122.5 **E**Sky 321.1 PL 158 23 7.4 PL @ MCI 221.5 PL Private debt PL 310.2 MCIC/MCIM Cash/Particip. PL 271.0 1 844.7 TOTAL



#### **MCI.EV** [MCI share = **99.49%**]

| Gross assets                       | 1 888.6 M |
|------------------------------------|-----------|
| Portfolio/cash                     | 1 844.7 M |
| Receivables/other asstes           | 43.9 M    |
| Liabialities                       | 81.3 M    |
| Liabilities due to management fees | 2.1 M     |
| Other liabilities                  | 79.2 M    |
| Net assets                         | 1 807.2 M |

#### Gross asset value 2012 - H1 2022 (PLN M)



\* The 10-year IRR of the portfolio was calculated based on the total cash flows on the Subfund's individual investments over the 10-year period

#### Key events / parameters in H1 2022:

- ✓ Subfund's result in H1 2022: 131.9 M PLN
- ✓ Average rate of return in H1 2022: **7.9%**
- ✓ Acquisition of 55% shares of eSky.pl
- ✓ eSky contributed the most to the results of MCI.EV - a significant increase in value shortly after the investment due to a significant improvement in the dynamic of the company's financial results vs. the original assumptions due to the global revival of tourism industry after the pandemic period, with a simultaneous increase in average air ticket value (as a result of global increase in fuel prices)

# MCI GROUP – INVESTMENT STRATEGY: NEW INVESTMENTS: 1 – 3 INVESTMENTS PER YEAR KEY ASSUMPTIONS

#### **KEY INVESTMENT CRITERIA:**

- EUR 25M-100M Equity ticket
- Digital business located in CEE or Western Europe
- Strong double-digit organic growth supported by market trends
- Stable business model with substantial unit economics (entry barriers, know-how, limited customer concentration, customer dependence on the supplier's products, etc.)
  - Potential for the implementation of the "buy-and-build" strategy
    - Strong exit perspective

#### **VALUE CREATION:**

- Over 20 years of experience in building the value of digital companies 27% IRR and 2.5x MoIC (for buyout & expansion strategy)
  - Flexible capital that allows to use advantages in building a market value
    - Value creation by accelerating organic growth
      - "Buy-and-build" strategies
      - Internationalization strategies

# MCI GROUP – INVESTMENT STRATEGY: NEW INVESTMENTS: 1 – 3 INVESTMENTS PER YEAR

#### **OTHER ASSUMPTIONS**

#### **Key financial KPIs (EUR):**

- 50M-250M EV sweetspot
- 2.5M-25M EBITDA
- 20%-50% organic growth (YoY)
- 25M-100M Equity ticket
- Expected IRR/CoC: 30%/3x

#### Sourcing:

- Secondaries transactions from VC and PE
- Strategic "carve out"
- Public to Private/Succession/M&A finance
- Recap of current portfolio/Expansion Capital

#### Market position:

- Market leader
- Top 3 player with potential to became market leader through M&As

#### Valuation conditions:

- **10-20 EV/EBITDA**
- Single Majority / Consortium Majority / Structured Minority
- The right to exit the investment after a maximum of 5 years

#### Geography:

- Poland, Southern region of Central and Eastern
   Europe (Romania, Bulgaria, Slovenia, Croatia, Greece)
   Michał Górecki (gorecki@mci.eu)
- Poland, Hungary Filip Berkowski (<u>berkowski@mci.eu</u>)
- Poland, Germany, Baltics, Scandinavia –
   Dr. Stefan Krüger (krueger@mci.eu)
- Poland, Italy, Austria, Switzerland, Other countries from UE – Greg Dębicki (debicki@mci.eu)
- Poland, Czech Republic, Slovakia– Hubert Wichrowski (wichrowski@mci.eu)

#### Sectors:

CEE National and Regional Digital Disruptors and Enablers:

- Consumption and Travel, Omni Channel, Fintech, Proptech – Michał Górecki
- SaaS, InsurTech, Payments, Data Centers, CyberTech – Filip Berkowski
- E-commerce, Marketplace, ESGDr. Stefan Krüger
- Syndication, Co-investments, Green energyGreen Debicki
- Ads, Games, B2C, D2C Applications Hubert Wichrowski

#### Key risks:

- Globalization risk
- Technology risk
- Exit process risk
- Investment process risk
- Legal, financial and reputational risk

#### Exit potential:

- **■** EV >EUR 150M preffered
- Preffered sale to Global/ Pan-European Strategics, Global/ Pan-European PE

# Roadmap of planned portfolio exits 2022-2026+\*



| 2022  | 2023                    | 2024                          | 2025          | 2026+             |
|---|-------------------------|-------------------------------|---------------|-------------------|
| AZIMO **                                    | Gett BUSINESS SOLUTIONS | • morele                      | netrisk group | pigu.lt           |
| Focus Telecom Unified Communication Systems | VORTEX<br>2nd tranche   | gamedesire*                   | IAI           | <b>ESKY</b> GROUP |
| <b>⊘linxdatacenter</b> dividend             | answear.com             | asgoodasnew<br>so sut wie neu |               |                   |
| HOJO.pL<br>Twój patent na czystość          | travelataru             | AZIMO<br>2nd tranche          |               |                   |
|   |                         | papayaglobal                  |               |                   |
|   |                         | MARKETFINANCE                 |               |                   |

2022 - 2026+ : Estimated exits value of over PLN 2 billion\*

# **Vision 2025**

- •> EUR 1 bilion of AUM
- EUR 500 milion of new investments in 2021 2025
- #1 Digital PE House in CEE
- 33%+ of portfolio in DACH/WE countries
- For our investors we ensure stable, predictable and high returns on investment in the upper quarter of our segment, as well as focus on digital buyout strategy and over 20 years of investment history in the digital sector
- For companies in which we invest —
  we help to build the next wave of
  European digital champions using our
  track record, experience from over 100
  digital investments, a wide network of
  contacts and an investment team with
  extensive experience and skills
- We want to be a leading Central European PE investor in the Mid Market area – thanks to an experienced investment team, our achievements in digital investing, the captive evergreen model and the trust of our partners

<sup>\*</sup> The Group does not give any guarantees as to the possibility of meeting the expectations set out above.

Conducting exits from investments at a given time and their value depend on various factors, including those beyond the control of MCI or persons acting on their behalf. The date of planned exits may be accelerated or delayed as a result of the market situation and / or random events.

<sup>\*\*</sup> Transaction finalized in July 2022





Business profile: Investment rationale: Deal team: Invested amounts (PLN M):

IAI is the largest e-commerce platform in Poland for creating online stores operating in SaaS model. In Poland, it serves nearly 7 000 stores, and through recent acquisition of Shoprenter, IAI began international development, also becoming the leader of the Hungarian market

The aim of the investment is to build the position of a clear market leader in Poland and the CEE region, offering the best solution for medium-sized sellers Tomasz Czechowicz Filip Berkowski Maciej Wasilewski

✓ In 2018: 115

#### Investment value in MCI.EV books (PLN M)



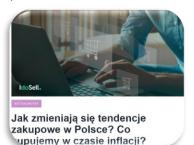
#### Commentary on Company's financial situation in H1 2022

- ✓ In H1 2022, IAI recorded a significant double-digit increase in GMV YoY
- ✓ Following the growing GMV, the Company recorded double-digit increases in revenues and EBITDA. IAI management is working on repricing IAI's service and offering value-added services to further improve GMV monetization and increase revenues
- ✓ Despite improving financial results, the valuation of investment in IAI in MCI.EV books was reduced, reflecting the decline in valuations of peers in the financial markets

#### Company's key business developments/plans/market perception

- ✓ The Company was strengthened by a new CEO and managers with commercial experience who joined IAI in H1 2022
- ✓ The Management Board focuses on development of the IdoSell platform towards cross-border functionality. Enabling Polish merchants to enter new European markets has become one of the Company's priorities
- ✓ After a period of turmoil related to COVID, the e-commerce market in which IAI operates returned to its long-term upward trend in H1 2022. The key market risk is the expected economic slowdown
- ✓ Non-organic growth through acquisitions both in Poland and abroad remains one of the elements of the Company's development





Source: <a href="https://iainews.prowly.com/178548-idosell-udostepnia-pakiet-integracji-do-cross-border-ulatwi-podboj-rynkow-austrii-i-niemiec;">https://iainews.prowly.com/178548-idosell-udostepnia-pakiet-integracji-do-cross-border-ulatwi-podboj-rynkow-austrii-i-niemiec;</a> <a href="https://iainews.prowly.com/198331-jak-zmieniaja-sie-tendencje-zakupowe-w-polsce-co-kupujemy-w-czasie-inflacji">https://iainews.prowly.com/198331-jak-zmieniaja-sie-tendencje-zakupowe-w-polsce-co-kupujemy-w-czasie-inflacji</a>





#### Business profile: Invested amounts (PLN M):

Netrisk is a leading group that runs internet portals for comparing prices and concluding insurance contracts, with particular emphasis on motor insurance as well as telecommunications and municipal services in CEE. The group is the market leader in Hungary, Austria, the Czech Republic, Slovakia and Lithuania

The aim of the investment is to build a CEE market champion through organic growth and additional acquisitions in cooperation with a partner - TA Associates, whom MCI invited to invest in Netrisk as part of the equity recap process in 2020

Tomasz Czechowicz Filip Berkowski Maciej Wasilewski ✓ In 2020: 98\*

#### Investment value in MCI.EV books (PLN M)



#### Commentary on Company's financial situation in H1 2022

- ✓ Due to the position of the regional leader, Netrisk Group improves its financial results and increases its market share in individual countries
- ✓ The end of the lock-down period contributed to an increase in the volumes of communication and travel policies sold by Netrisk. Both the company's revenues and EBITDA in H1 2022 grew at a double-digit pace

#### Company's key business developments/plans/market perception

- ✓ A key milestone in H1 2022 in terms of inorganic growth was the acquisition of Durchblicker, the largest player on the Austrian market
- ✓ Netrisk Group has the position of a clear leader or a strong challenger (player number two) in each of the countries in which it operates
- ✓ Further development is planned based on the continuation of M&A activities and organic development using the centralization of functions and synergy between recently acquired entities
- ✓ The management board expects a gradual increase in policy prices in the CEE region, which will contribute to an increase in the group's revenues. The main risk factors remain the regulatory environment in Hungary and the expected economic slowdown



Source: https://durchblicker.at/artikel/presse/2022/netrisk-group-acquisition-durchblicker; https://mci.pl/insurtech-netrisk-zdobywa-przyczolek-w-krajach-baltyckich

- \* Agreement value of the granted shares in Topco Zártköruen Muködo Részvénytársaság, being part of the payment for the sold Netrisk shares
- \*\* Total amount invested in the company, decreased by sum of partial exits amounts

# Pigu Hobby Hall Group





#### Business profile: Invested amounts (PLN M):

Leading e-commerce platform and marketplace in the Baltics, operating in Lithuania, Latvia, Estonia and Finland

- ✓ Low e-commerce penetration in the Baltic States with strong growth potential to Western European countries levels
- No global players present in a very fragmented local market
- Potential to increase the scale of the marketplace

Stefan Krueger Sergiusz Nowak ✓ In 2021: **105**✓ In 2022: **27** 

✓ Total: 132

#### Investment value in MCI.EV books (PLN M)



#### Company's key business developments/plans/market perception

- ✓ In 2021, MCI.EV acquired a minority stake in the group created in a merger of Pigu and Hobby Hall group
- ✓ Over the last six months, shareholders introduced additional capital to the Company aimed at accelerating investments, strengthening the position of working capital and accelerating operating initiatives
- ✓ The current plans focus on boosting the company's growth, further development of the 3P marketplace and other initiatives that make up the long-term value creation plan

#### Commentary on Company's financial situation in H1 2022

- ✓ The demanding macroeconomic environment influenced the generation of GMV
  by the Company in H1 2022, especially in the 1P channel
- ✓ At the same time, the Company presented a very dynamic development of the 3P marketplace channel, which remains one of the main engines of the Company's growth

MidEuropa Invests in the Leading Baltics E-Commerce Platform



# Pigu and Hobby Hall Group will be called PHH Group :: Dienas Bizness

by world today news · August 11, 2021 · No Comme

Lithuanian "Pigu" and Finnish "Hobby Hall Group" (HHG) joint venture group, which also includes Latvian online stores "Xnet.lv" and "220.lv", will be called "PHH Group", informs the company.

By starting work under the PHH Group flag, we are continuing the previously planned process of merging the group. For the time being, changes in the local e-platforms and online store names managed by the group are not

Source: <a href="https://mideuropa.com/news/mideuropa-invests-in-the-leading-baltics-e-commerce-platform/">https://mideuropa.com/news/mideuropa-invests-in-the-leading-baltics-e-commerce-platform/</a> <a href="https://www.world-today-news.com/pigu-and-hobby-hall-group-will-be-called-phh-group-dienas-bizness/">https://www.world-today-news.com/pigu-and-hobby-hall-group-will-be-called-phh-group-dienas-bizness/</a>



### Business profile: Investment rationale: Deal team: Invested amounts (PLN M):

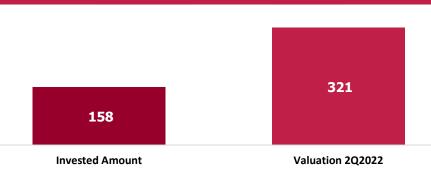
Leading Polish flight Online Travel Agency (OTA) with global presence, also in hotel booking and insurance. Leader in Poland with strong CEE foothold along with global outreach (market nibbler strategy). In LATAM region operates under eDestinos brand

- ✓ Underlying market before full recovery to pre-COVID levels
- Significant valuation discount to market peers

Michał Górecki Hubert Wichrowski Łukasz Sabat

✓ In 2022: **158** 

#### Investment value in MCI.EV books (PLN M)



#### Commentary on Company's financial situation in H1 2022

- ✓ Dynamic sales growth in H1 2022 with higher profitability levels than in the same period last year
- ✓ Fixed costs lower than initially planned in the budget, mainly due to a slower pace of recruiting new employees than initially planned
- ✓ Very good level of financial liquidity in the Company

#### Company's key business developments/plans/market perception

- ✓ Dynamic growth of results due to the global revival of the tourism industry after the pandemic, with a simultaneous increase in average air ticket value (as a result of the global increase in fuel prices)
- ✓ Finalization of work on the new booking platform planned implementation in O1 2023
- ✓ Focus on the development of the package offer and expansion to new markets in Central and Eastern Europe
- ✓ Intensive recruitment activities (in particular in the area of product development and Customer service)

### eSky ze wzrostem sprzedaży o 34 proc., MCI zainwestuje 158 mln zł w 55 proc. akcji

Fundusz MCI.PrivateVentures FIZ należący do notowanego na giełdzie MCI Capital zawarło umowę kupna 55 proc. akcji internetowej platformy turystycznej eSky. - Dzięki inwestycji ze strony MCI pozyskamy środki na realizację naszych kolejnych strategicznych celów, w tym znaczną automatyzację procesów z obszaru obsługi klienta, zwiększenie świadomości marki eSky na rynkach Europy Środkowo-Wschodniej oraz transformację w wiodącego gracza na rynku dynamicznego pakietowania - zapowiada Łukasz Habaj, prezes Grupy eSky.

Source: https://www.wirtualnemedia.pl/artykul/esky-wzrost-sprzedazy-o-34-proc-mci-inwestuje-158-mln-zl-w-55-proc-akcji

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# Results summary – MCI Capital Group (consolidated financial statements) Profit and loss account for 6M 2022 and Balance sheet as at 30.06.2022



| PLN thousand                               | 6M 2022    | 6M 2021    | Change    | Change (% | 6) |
|--|------------|------------|-----------|-----------|----|
| Profit/loss on investment certificates     | 3 503      | 348 630    | (345 127) | -99.0%    | (  |
| Revaluation of shares                      | -          | 445        | -         | n/a       |    |
| Revaluation of other financial instruments | (16 966)   | 6 496      | (23 462)  | -361.2%   | (  |
| Revenues from fund management              | 6 724      | 19 822     | (13 098)  | -66.1%    | (  |
| Costs of core activities                   | (128)      | (2 588)    | 2 460     | -95.1%    | (  |
| Profit from core activities                | (6 867)    | 372 805    | (379 672) | -101.8%   |    |
| Operating expenses                         | (13 795)   | (20 084)   | 6 289     | -31.3%    | (  |
| Other operating income/costs               | (168)      | 284        | (452)     | -159.2%   |    |
| Net financial costs                        | (10 273)   | (5 805)    | (4 468)   | 77.0%     | (  |
| Profit before tax                          | (31 103)   | 347 200    | (378 303) | -109.0%   |    |
| ncome tax                                  | 30 026     | 119 722    | (89 696)  | -74.9%    |    |
| Net profit                                 | (1 077)    | 466 922    | (467 999) | -100.2%   | •  |
| PLN thousand                               | 30.06.2022 | 31.12.2021 | diff      | diff (%)  |    |
| Assets                                     | 2 065 267  | 2 064 233  | 1 034     | 0.1%      |    |
| Investment certificates                    | 1 982 916  | 2 008 606  | (25 690)  | -1.3%     | (  |
| Trade and other receivables                | 5 619      | 28 335     | (22 716)  | -80.2%    | (  |
| Cash and cash equivalents                  | 48 702     | 20 970     | 27 732    | 132.2%    | (  |
| Other assets                               | 28 030     | 6 322      | 21 708    | 343.4%    | (  |
| Equity and liabilities                     | 2 065 267  | 2 064 233  | 1 034     | 0.1%      |    |
| Equity                                     | 1 771 483  | 1 808 247  | (36 764)  | -2.0%     |    |
| Liabilities                                | 293 784    | 255 986    | 37 798    | 14.8%     |    |
| Liabilities due to bonds                   | 196 298    | 126 764    | 69 534    | 54.9%     | (  |
| Dividend liabilities                       | 36 723     | -          | 36 723    | n/a       | (  |
| Bills of exchange                          | -          | 66 106     | (66 106)  | -100.0%   | (  |
| Loans                                      | 14 242     | 29 736     | (15 494)  | -52.1%    |    |
| Other financial instruments                | 19 247     | 2 281      | 16 966    | 743.8%    |    |
| Provisions                                 | 17 303     | 13 699     | 3 604     | 26.3%     |    |
| Other liabilities                          | 9 971      | 17 400     | (7 429)   | -42.7%    |    |
| NAV/S (PLN)                                | 34.44      | 35.16      | (0.71)    | -2.0%     |    |
| Share price (PLN)                          | 16.60      | 21.20      | (4.60)    | -21.7%    |    |
| P/BV                                       | 48%        | 60%        | (0.12)    | -20.1%    |    |

#### P&L 6M 2022 vs 6M 2021 - MAIN CHANGES:

- 1. Profit on investment certificates decreased by PLN 345.1M as a result of decrease in profit on MCI.EV investment certificates (IC) (6M'22: PLN 131.2M vs 6M'21: PLN 287.6M) and MCI.TV IC (6M'22: PLN -128.5M vs 6M'21: PLN 60.5M).
- 2. Revaluation of other financial instruments decreased by PLN 23.5M due to increase in valuation of granted minimum return rate guarantee for investments in IC MCI.TV.
- 3. Revenues from fund management decreased by PLN 13.1M mainly as a result of lower fixed management fee of MCI.TV (6M'22: PLN 2.3M vs. 6M'21: PLN 10.2M) and MCI.EV (6M'22: PLN 4.2M vs. 6M'21: PLN 6.3M). Decrease of fixed management fee of MCI.TV due to generating by MCI.TV negative rate of return in 6M'22 (-40.7%) compared to generating positive rate of return in 6M'21 (20.5%), which resulted in recognizing in 6M'22 fixed management fee only on part of IC series of MCI.TV (owned mainly by MCI).
- 4. Costs of core activities decrease by PLN 2.5M as a result of incurring lower distribution costs related to the sales of IC, caused by generating by MCI.TV negative rate of return in 6M'22 (-40.7%), which resulted in recognizing fixed management fee only on part of IC series of MCI.TV (distribution costs are calculated as contractually defined percentage of management fee).
- 5. Operating expenses decreased by PLN 6.3M mainly as a result of decrease in Carry fee variable renumeration from PLN 8.3M in 6M'21 to PLN 2.3M in 6M'22.
- 6. Net financial costs increased by PLN 4.5M mainly as a result of higher interest costs on bonds due to public bonds issue (in total PLN 96M) and increase in interest rates.
- 7. Income tax (PLN 30M) it is mainly the effect of change in deferred tax in MCI.TV IC valuation due to its decrease by PLN 128.5M in 6M'22.

#### Balance sheet 30.06.2022 vs 31.12.2021 – MAIN CHANGES:

- 8. Value of IC decreased by PLN 25.7M due to decrease in MCI.TV IC valuation (30.06.2022: PLN 184.7M vs 31.12.2021: PLN 313.2M). Decrease was partially compensated by increase in MCI.EV IC valuation (30.06.2022: PLN 1 798M vs 31.12.2021: PLN 1 666.9M).
- 9.Trade and other receivables decreased by PLN 22.9M due to decline in management fee receivables.
- 10.Cash and cash equvalents increased by PLN 27.7M which was mainly due to IC redemptions (PLN 29.2M), payment of management fee by MCI.EV which was accrued before 31.12.2021 (PLN 22.7M), bond issue (PLN 76.1M) and loans taken (PLN 14.2M), which was compensated by bond repayment (PLN 15.9M), repayment of loans (PLN 30.5M) and bills of exchange repayments (PLN 66.9M).
- 11.Other assets increased by PLN 21.7M mainly due to increase in deferred tax assets by PLN 22.1M (mainly due to negative valuation of MCI.TV IC in 6M'22).
- 12.Liabilities due to bonds increased by PLN 69.5M due to T2 series bonds issue (PLN 80.6M nominal value), which was partially compensated by repayment of B series bonds (PLN 8.3M nominal value).
- 13.Dividend liabilities increased by PLN 36.7M due to the resolution of the Company's GSM on the payment of dividend from 2021 year profit in the amount of PLN 36.7M (0.70 PLN per share).
- 14.Bills of exchange (BoE) decreased by PLN 66.1M due to full redemption of BoE to related entities.

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# Results summary – MCI Capital (standalone financial statements) Profit and loss account for 6M 2022 and Balance sheet as at 30.06.2022



| PLN thousand                               | 6M 2022    | 6M 2021    | Change    | Change (%) |    |
|--|------------|------------|-----------|------------|----|
| Revaluation of shares                      | (2 709)    | (1 263)    | (1 446)   | 114.5%     |    |
| Profit/loss on investment certificates     | 3 581      | 349 831    | (346 250) | -99.0%     |    |
| Revaluation of other financial instruments | (16 966)   | 6 496      | (23 462)  | -361.2%    |    |
| Profit on investments                      | (16 094)   | 355 064    | (371 158) | -104.5%    | (: |
| Operating expenses                         | (3 795)    | (2 596)    | (1 199)   | 46.2%      | (  |
| Other operating income/costs               | 255        | 755        | (500)     | -66.2%     | `  |
| Net financial costs                        | (10 629)   | (5 764)    | (4 865)   | 84.4%      | (  |
| Profit before tax                          | (30 263)   | 347 459    | (377 722) | -108.7%    |    |
| Income tax                                 | 29 220     | 119 481    | (90 261)  | -75.5%     | (  |
| Net profit                                 | (1 043)    | 466 940    | (467 983) | -100.2%    | -  |
| PLN thousand                               | 30.06.2022 | 31.12.2021 | diff      | diff (%)   |    |
| Assets                                     | 2 078 549  | 1 794 249  | 284 300   | 15.8%      |    |
| Investments certificates                   | 1 982 800  | 2 008 411  | (25 611)  | -1.3%      |    |
| Investments in subsidiaries                | 50 113     | 61 749     | (11 636)  | -18.8%     |    |
| Cash and cash equivalents                  | 2 835      | 2 040      | 795       | 39.0%      |    |
| Other assets*                              | 34 262     | 6 349      | 27 913    | 439.6%     |    |
| Equity and liabilities                     | 2 070 010  | 2 078 549  | (8 539)   | -0.4%      |    |
| Equity                                     | 1 781 677  | 1 818 407  | (36 730)  | -2.0%      |    |
| Liabilities                                | 288 333    | 260 142    | 28 191    | 10.8%      |    |
| Liabilities due to bonds                   | 196 298    | 126 764    | 69 534    | 54.9%      |    |
| Dividend liabilities                       | 36 723     | -          | 36 723    | n/a        |    |
| Bills of exchange                          | -          | 66 106     | (66 106)  | -100.0%    |    |
| Loans                                      | 14 242     | 18 997     | (4 755)   | -25.0%     |    |
| Other financial instruments                | 19 247     | 2 281      | 16 966    | 743.8%     |    |
| Other financial liabilities                | 13 376     | 27 521     | (14 145)  | -51.4%     |    |
| Other liabilities                          | 8 447      | 18 473     | (10 026)  | -54.3%     |    |
| NAV/S (PLN)                                | 34.64      | 35.36      | (0.71)    | -2.0%      | ĺ  |
| Share price (PLN)                          | 16.60      | 21.20      | (4.60)    | -21.7%     |    |
| P/BV                                       | 48%        | 60%        | (0.12)    | -20.1%     |    |

P&L 6M 2022 vs 6M 2021 - MAIN CHANGES:

- 1. Profit on investments decreased by PLN 371.2M mainly as a result of realizing a lower profit on MCI.TV investment certificates (IC) (6M'22: PLN -128.4M vs 6M'21: PLN 60.6M) and MCI.EV IC (6M'22: PLN 131.2M vs 6M'21: PLN 287.6M) as well as lower result on revaluation of other financial instruments by PLN 23.5M (min. return rate guarantee for investments in MCI.TV IC).
- 2. Operating expenses increased by PLN 1.2M mainly as a result of remuneration increase (6M'22: PLN 2.0M vs. 6M'21: PLN 0.5M) as a result of recognizing the cost of variable renumeration in the total amount of PLN 0.8M in connection with obtaining financing in the form of bonds and bank loan.
- 3. Net financial costs increased by PLN 4.9M mainly as a result of increase in interest rates and increase in liabilities due to bonds in connection with the issue of series T2 bonds (PLN 80.6M nominal value).
- 4. Income tax (PLN 29.2M) it is mainly the effect of change in deferred tax in MCI.TV IC valuation due to its decrease by PLN 128.4M in 6M'22.

#### Balance sheet 30.06.2022 vs 31.12.2021 - MAIN CHANGES:

- 5. Value of IC decreased by PLN 25.6M mainly due to decrease in MCI.TV IC valuation (30.06.2022: PLN 184.6M vs 31.12.2021: PLN 313.0M) and decrease in MCI.Partners FIZ in liquidation IC valuation (30.06.2022: PLN 0.2M vs 31.12.2021: PLN 11.2M). The decreases were partially compensated by increase in MCI.EV IC valuation (30.06.2022: PLN 1 798M vs 31.12.2021: PLN 1 666.9M).
- 6. Investments in subsidiaries decreased by PLN 11.6M mainly due to the resolution of the GSM of MCI Capital TFI S.A. on the payment of dividend from 2021 year profit in the amount of PLN 8.9M.
- 7. Other assets increased by PLN 27.9M mainly due to increase in deferred tax assets by PLN 18.9M (mainly on IC valuation) and recognition of dividend receivables from MCI Captial TFI S.A. in the amount of PLN 8.9M.
- 8. Liabilities due to bonds increased by PLN 69.5M due to T2 series bonds issue (PLN 80.6M nominal value), which was partially compensated by repayment of B series bonds (PLN 8.3M nominal value).
- 9. Dividend liabilities increased by PLN 36.7M due to the resolution of the Company's GSM on the payment of dividend from 2021 year profit in the amount of PLN 36.7M (0.70 PLN per share).
- 10. Bills of exchange (BoE) decreased by PLN 66.1M due to full redemption of BoE to related
- 11. Other financial instruments increased by PLN 17.0M due to decrease of MCI.TV IC valuation (generated negative rate of return in 6M'22: -40.7%) which resulted in increase of valuation of min. return rate guarantee for investments in MCI.TV IC.
- 12. Other financial liabilities decreased by PLN 14.1M due to partial repayment of cash pool liabilities to PEM Asset Management Sp. z o.o.

<sup>\*</sup>Other assets consist of: deferred tax assets, trade and other receivables, dividend receivables, other financial instruments, property, plant and equipment, and right-of-use assets

# Results summary – MCI Capital Balance sheet I Business perspective



# Balance sheet perspective as at 30.06.2022

[standalone financial statements of MCI Capital ASI S.A.]

| 2.2<br>8.9<br>0.7<br>14.7 | 0%<br>0%<br>0%<br>1%)  |
|---------------------------|--|
| 8.9<br>0.7                | 0%   |
| 8.9                       | 0%   |
|                           | ***  |
|                           |  |
| 2.8                       | 0%   |
| 2 033.3                   | 33%)   |
|                           | 99%  |
| -5.5                      | 1%   |
|                           | 0%   |
| 0.0                       | 0%   |
| 0.0                       | 0%   |
| 0.2                       | 0%   |
| 184.6                     | 9%   |
| 1 798.0                   | 87%  |
| 1 982.8                   | 96%  |
| 49.1                      | 2%   |
| in PLN M                  | assets   |
|                           | 49.1<br>1 982.8<br>1 798.0<br>184.6<br>0.2<br>0.0<br>0.0<br>3.2<br>18.9<br>1.3 |

# Business perspective / underlying assets

| Underlying assets   | value<br>in PLN M | share in MCI's fixed assets |           |
|---|-------------------|-----------------------------|-----------|
| TFI shares  | 49.1              | 2%                          |           |
| [including cash]  | 45.9              |                             |           |
| Investments in MCI.TV IC (dezinvestment phase)  | 184.6             | 9%                          |           |
| [including cash/participation units] [43.07% x NAV MCI.TV = 428.5M]                               | 16.7              |                             |           |
| Investments in MCI.EV IC (digital buyout) $[99.49\% \times \text{NAV MCI.EV} = 1\ 807.2\text{M}]$ | 1 798.0           | 87%                         |           |
| reconciliation of the MCI.EV NAV  | 1 807.2           | 88%                         |           |
| portfolio:  | 1 034.6           | 50%                         |           |
| IAI   | 457.8             | 22%                         |           |
| eSky  | 321.1             | 16%                         |           |
| Netrisk   | 133.2             | 6%                          |           |
| New Pigu  | 122.5             | 6%                          |           |
| investment certificates (IC):   | 221.3             | 11%                         |           |
| investments in MCI.CV IC  | 221.3             | 11%                         |           |
| [including cash/participation units]  | 124.7             |                             |           |
| longterm liquidity investments within the MCI Group*  | 310.2             | 15%                         |           |
| cash  | 256.6             | 12%                         |           |
| FIO/SFIO participation units (cash equivalents)   | 35.0              |                             |           |
| net liabilities**   | -50.4             | -2%                         |           |
| MCI other investments   | 23.6              | 1%                          |           |
| [including cash]  | 0.2               |                             |           |
| Total fixed assets in the balance sheet of MCI  | 2 055.3           | 100%                        | $\supset$ |
| Cash in MCI Capital ASI S.A.  | 2.8               |                             |           |
| Total cash/participation units in entities from the MCI Group                                     | 481.9             |                             |           |
| Financing available (unused credit lines)   | 295.3             |                             |           |
| Total liquidity in the MCI Group  | 777.2             |                             |           |

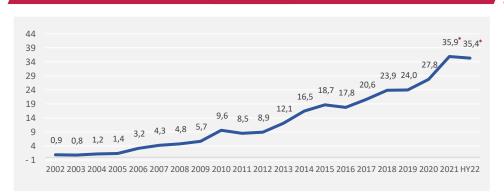
 $<sup>\</sup>mbox{\ensuremath{^{*}}}$  internal debt - planned refinancing with bank debt within the next two years

<sup>\*\*</sup>the position/item includes liabilities, other investment components and receivables

# MCI Group – Summary of key financial information



#### NAV/S growth history - last 20 years\*\*



<sup>\*</sup> NAV/S increased by paid/approved dividend

#### MCI market price and NAV/S - last 20 years



\*\*\* In 2007 the main reason for such high quotation was the execution of the first 2 buyout investments (ABC Data and Invia) as well as strong stock market situation and active Investors Relations. Additionally, in 2007 MCI Capital Obtained a license from the PFSA to run MCI Capital TFI (IFC) and started transferring shares of portfolio companies to closed-end investment funds established by MCI Capital TFI (MCI.EV/MCI.TV).

#### MCI Group results for H1 2022

| H1 2022 | 2021                            | H1 2021   |
|---------|---------------------------------|---|
| (1.1)   | 466                             | 467   |
| 34.4    | 35.2                            | 34.7  |
| 2 065   | 2 064                           | 2 119   |
| 2 458   | 2 707                           | 2 733   |
| 777     | 810                             | 835   |
|         | (1.1)<br>34.4<br>2 065<br>2 458 | (1.1)     466       34.4     35.2       2 065     2 064       2 458     2 707 |

<sup>\*\*\*\*</sup> Available liquidity position MCI Capital ASI S.A. Group and MCI Funds

#### Shareholders structure (30.06.2022)







| MCI Management      |
|---------------------|
| Others (free float) |
| Total               |

| No of shares | (%)    |
|--------------|--------|
| 40 037 773   | 77.85% |
| 11 394 612   | 22.15% |
| 51 432 385   | 100.0% |

#### MCI's dividend policy

- ✓ In October 2020, the MCI Capital adopted dividend policy for 2021-2023.
- In accordance with the Policy, 1%–2% of the Company's equity should be allocated to dividends.
- ✓ In June 2022 the Ordinary General Shareholders Meeting of MCI Capital decided to pay a dividend from the profit for 2021 in the amount of **PLN 36.7M** (2% of Equity), i.e. PLN **0.70 per share**.

#### **Analytical reports for MCI**

- Analytical report of Noble Securities DM S.A. as at 2 May 2022 (as part of the Stock Market Analytical Coverage Support Program): https://noblesecurities.pl/files/rekomendacje analizy/20220502 0916 MCI EN RA.pdf
- Noble Securities valued MCI Capital shares at PLN 33.1.
- Analytical coverage: including analytical reports of Noble Securities and Raiffeisen Bank International.

<sup>\*\*</sup> Based on published financial statements of MCI Capital ASI S.A.: https://mci.pl/raporty-okresowe/raporty-okresowe



# Thank you

# MCI Capital ASI S.A.

Warsaw Unit

Rondo Daszyńskiego 1,

00-843 Warsaw,

Poland

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(+48) 22 540 73 80



(+48) 22 540 73 81



office@mci.eu